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Queen Victoria Road High Wycombe Bucks HP11 1BB

Audit Committee

| Date: Time: Venue: | 9 January 2020 7.00 pm Committee Room 1 District Council Offices, Queen Victoria Road, High Wycombe Bucks |
|--|--|
| Membership Chairman: Vice Chairman: | Councillor M Appleyard Councillor R Scott |

Councillors: G Hall, M Hanif, Ms C Oliver, N Teesdale and R Wilson

Standing Deputies

Councillors D Shakespeare OBE, K Ahmed, Miss S Brown and R Gaffney

Agenda

Item

1 APOLOGIES FOR ABSENCE

To receive any apologies for absence.

2 MINUTES

To confirm the minutes of the meeting held on 17 October 2019

3 DECLARATIONS OF INTEREST

To receive any disclosure of disclosable pecuniary interests by Members relating to items on the agenda. If any Member is uncertain as to whether an interest should be disclosed, he or she is asked if possible to contact the District Solicitor prior to the meeting.

Members are reminded that if they are declaring an interest, they should state the nature of that interest whether or not they are required to withdraw from the meeting.

- 4 **PERFORMANCE REPORT QUARTER 2**
- 5 HEALTH AND SAFETY UPDATE REPORT (To Follow)
- 6 CERTIFICATION OF GRANTS AND CLAIMS (To follow)
- 7 BUSINESS ASSURANCE HALF YEARLY REPORT (To follow)

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- 8 STRATEGIC RISK REGISTER (To follow)
- 9 EXTERNAL AUDIT PLAN (Verbal Report)

10 AUDIT COMMITTEE WORK PROGRAMME

11 SUPPLEMENTARY ITEMS (IF ANY)

If circulated in accordance with the five clear days' notice provision.

12 URGENT ITEMS (IF ANY)

Any urgent items of business as agreed by the Chairman.

For further information, please contact Iram Malik on 01494 421204, committeeservices@wycombe.gov.uk



| Report For: | Audit Committee |
|--------------------|-----------------------|
| Meeting Date: | Audit 10 October 2019 |
| Part: | Part 1 - Open |
| If Part 2, reason: | N/A |

SUMMARY

| Title of Report: | 2019/20 Quarter 2 Performance Report |
|--|---|
| Officer Contact: Direct Dial: Email: | Harriet Baldwin, Performance and Improvement Officer 01494 421 888 Harriet.baldwin@wycombe.gov.uk |
| Ward(s) affected: | All |
| Reason for the Decision: | That the Audit Committee should review performance to ensure that the Council is performing at the appropriate level Corporate business planning and monitoring contributes to the discharge of the Council's functions as authorised by Section 111 of the Local Government Act 1972. |

| Proposed Decision: | That: |
|--|---|
| | The Audit Committee note the 2019/20 Quarter 2 Key Performance Measures report. |
| Sustainable Community Strategy/Council Priorities - Implications | Performance measures provide information with regard to the achievement of key objectives and support the Council's priorities as set out in the Corporate Plan Risk is assessed alongside performance management measures but reported separately Equalities issues are considered by each service area in the planning and delivery of their services |
| Monitoring Officer/ S.151 Officer Comments | Health & Safety: N/A Monitoring Officer: Under Section 111 of the Local Government Act 1972, a local authority shall have power to do anything (whether or not involving the expenditure, borrowing or lending of money or the acquisition or disposal of any property or rights) which is calculated to facilitate, or is conducive or incidental to, the discharge of any of their functions. Corporate business planning and monitoring contributes to the discharge of the Council's functions and is authorised by Section 111. S.151 Officer: No direct financial implications |
| Consultees: | N/A |
| Options: | N/A |
| Next Steps: | This report will be published on the WDC website. The next Performance Report for Quarter 3 19/20 will be brought to the next Audit Committee meeting. |
| Background Papers: | N/A |

| Abbreviations: | MHCLG: Ministry of Housing, Communities & Local |
|----------------|---|
| | Government CSC: Customer Service Centre |
| | COC. Customer Service Centre |

Appendices to this report are as follows:

Appendix 1: 26 Key Performance Measures: 2019/20 Quarter 2

1. Detailed Report

Background

Regular monitoring of performance enables areas of underperformance to be identified and rectified in "real time".

The quality of the data is monitored regularly to ensure that it is fit for purpose for decision making and complies with the characteristics of good data quality as set out by the Audit Commission and embedded within the Council's performance management framework and data quality policy.

Corporate Key Performance Measures (KPMs)

These measures cover all performance from all service areas as set out in Service Plans 2019/20. This list builds on the KPMs reported regularly over past years with a couple of additions, including website visitors, page views and sessions and some additional measures around waste and customer service. These KPMs are produced by the Services for management information and provided to the Performance team. Results against all of the 26 measures are set out in the report.

Performance against targets is measured as follows:

Green: target achieved or exceeded

Amber: Performance within 5% of the target (percentage difference)

Red: More than 5% away from the target

Commentary on the individual KPMs is set out in the latest note column of the report. The trend chart shows graphically performance over the past year.

This report sets out KPMs by service area but we are also monitoring the KPMs against corporate priorities as set out below. Full details are in Appendix 1, together with commentary and explanation of performance against target.

People priority

| Number of households in temporary accommodation | Monitor only |
|---|--------------|
| Total number of approaches made to the housing team | Monitor only |

Place priority

| % of household waste reused, recycled and composted | Amber |
|---|-------|
| % of household waste recycled | Red |
| Tonnes of household waste recycled | Red |
| % household waste composted | Green |

| Tonnes of household waste composted % of programmed food premises interventions carried out Major Planning applications: decision in 13 weeks Non Major Planning Applications: decision in 8 weeks Other planning applications: decision in 8 weeks | Green Green Green Green Green |
|---|---|
| Prosperity priority Collection of Council Tax Collection of Business Rates Speed of processing new claims (Housing Benefit) Speed of processing changes (Housing Benefit) Score on the Local Authority Building Control Performance | Amber (-0.1%) Green Green Green Green |
| Progress priority Website users Website sessions Complaints replied to within the agreed timescales % of Land Charge searches in 10 working days Calls resolved at first point of contact Call centre abandoned calls % Calls answered in 20 seconds Staff sickness absence | Green Amber (-0.05%) Red Green Green Green Amber Red |

A further set of Key Performance Measures are collected and monitored by the services and reported to SMB as management information.

Work is progressing to bring together the KPMs from the Districts and the County Council and this will feed into the development of a performance framework for 2020/21 for the new Buckinghamshire Council.

Key Performance Measures: Q2 2019/20 Corporate KPMs



Generated on: 09 December 2019

Responsible OUs Democratic, Legal and Policy Services

| Code & Short Name Aim to | Aim to | Aim to Q2 2019/20 | | Status Gauge | | Trend Chart | Responsible OUs | Latest Note |
|--|--------------------|-------------------|---------|--------------|--|---|---|--|
| | | Value | Target | | | | | |
| DLP 07 Website users | Aim to Maximise | 355,085 | 295,000 | | Q2 2019/20 result 147,500 0 355,085 600,000 | 50,000 30,000 30,000 10,000 10,000 10,000 0 0 0 0 0 0 0 | Democratic, Legal and Policy Services | The number of website users is well above the target. However this is the first year that web use has been monitored and so it is difficult to draw definite conclusions. |
| DLP 08 Website Sessions age o o o | Aim to Maximise | 674,645 | 675,000 | | Q2 2019/20 result 675,000 670,000 0 674,645 1,500,000 | 00,000 00,000 100,000 100,000 100,000 100,000 0 0 0 0 0 0 0 0 0 0 0 0 | Democratic, Legal and Policy Services | This measure only missed target by 0.05% |
| DLP 10 Complaints replied to within the agreed timescales | Aim to Maximise | 86% | 95% | | Q2 2019/20 result 90% 95% 100% | DP 10 Complete to within the agreed timescales 10% 10% 10% 10% 10% 10% 10% 10% | Democratic, Legal and Policy Services | The increased volume of complaints, mainly around waste services, has made it difficult to meet the targets set. Procedures are being put in place to try to streamline systems. |
| DLP 14 % of Land Charge searches carried out within 10 working days | Aim to Maximise | 100% | 95% | | Q2 2019/20 result 90% 95% 100% | 100 14 % of Land Charge searcher, carried out satis 10 working days 100 1 100 100 1 100 100 100 100 100 100 100 100 100 100 | Democratic, Legal and Policy Services | |

Responsible OUs Finance and Commercial Services

| Code & Short Name Aim to | | Q2 2019/20 | | Status | Gauge | Trend Chart | Responsible OUs | Latest Note |
|--|--------------------|------------|--------|----------|--|--|---------------------------------------|--|
| | | Value | Target | | | | | |
| F&C 01 Collection of Council Tax | Aim to Maximise | 57.5% | 57.6% | | Q2 2019/20 result 52% 57.6% 0% 57.5% | PC 01 Collection of cound Tax The second tax | Finance and Commercial Services | This is an annual target with results reported quarterly, cumulatively. For Q2 2019/20 the target was only missed by 0.1% and it is anticipated that the full year target will be achieved. |
| F&C 02 Collection of Business Rates | Aim to Maximise | 58.4% | 58.3% | | Q2 2019/20 result 53.3% 58.3% 0% 58.4% | PEC CE Calection of Basices Fates 1076 1 | Finance and Commercial Services | This is an annual target with results reported quarterly, cumulatively |
| F&C 03 Speed of processing new Gaims (Housing Benefit) O | Aim to Minimise | 15.6 | 22 | | | PIGC 02 Speed of processing new claims (Housing Hendle) 25 25 25 25 25 25 25 25 25 25 | Finance and Commercial Services | |
| F&C 04 Speed of processing changes (Housing Benefit) | Aim to Minimise | 4.6 | 7 | I | | FEC 04 Speed of processing thanges (Housing Bendit) | Finance and Commercial Services | |

| Code & Short Name | Aim to | Q2 2019/20 | | Status | Gauge | Trend Chart | Responsible OUs | Latest Note |
|---|--------------------|------------|----------|--------|--|--|--|--|
| | | Value | Target | | | | | |
| H&E 01 % of household waste reused, recycled and composted | Aim to Maximise | 51.57% | 52.8% | | Q2 2019/20 result 47.8% 52.8% 0% 51.57% 100% | 166 0 % of handbook laster reaced, recycled and compacted 1956 1 | Community | This is the overall result for Q2 for household waste re- used, recycled and composted. While the percentage of household waste composted is well above target, the percentage of paper and card recycling is lower than the target for this quarter. These are annual targets, monitored quarterly. |
| H&E 02 % of household waste recycled Page Z | Aim to Maximise | 19.3% | 25.2% | | Q2 2019/20 result | III.6 02 % of baseful wate recycled 25% 25% 10% | Housing, Environment and Community | See note above |
| H&E 03 Tonnes of household waste recycled | Aim to Maximise | 9,860.23 | 11,779 | ? | | Het G Tonser of Issachald asian recycled | Housing, Environment and Community | See note above |
| H&E 04 % household waste composted | Aim to Maximise | 32.49% | 28.4% | | Q2 2019/20 result 27% 28.4% 0% 32.49% 50% | Hit G 4 % household wate composed 3%, 3%, 3%, 3%, 3%, 3%, 3%, 3%, | Housing, Environment and Community | See note above |
| H&E 05 Tonnes of household waste composted | Aim to Maximise | 16,283.51 | 13,762.5 | ? | | 10.4 05 Tennes of household suste composed 15.00 | Housing, Environment and Community | See note above |

Responsible OUs Housing, Environment and Community

| Code & Short Name | Aim to | Q2 2019/20 | | 2019/20 Status Gauge | | Trend Chart | Responsible OUs | Latest Note |
|--|--------------------|------------|--------|----------------------|---|--|--|-------------|
| | | Value | Target | | | | | |
| H&E 11 % of programmed food premises interventions carried out | Aim to Maximise | 94.4% | 90% | | Q2 2019/20 result Q2 2019/20 result 86% 90% 0% 94.4% | 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premises interventions carried out 100 He II % of programmed food premi | Housing, Environment and Community | |
| H&E 12 Number of households in temporary accommodation | Aim to Minimise | 57 | | | Q2 2019/20 result 57 | HE 12 Number of basecholds in temporary accommodation 10 10 10 10 10 10 10 10 10 10 | Housing, Environment and Community | |
| H&E 13 Total number of approaches made to the housing team | Aim to Maximise | 451 | | | Q2 2019/20 result 451 | 106 13 Total number of approaches model to the housing team 107 109 109 109 109 109 109 109 109 | Housing, Environment and Community | |

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Responsible OUs HR, ICT & Facilities Management

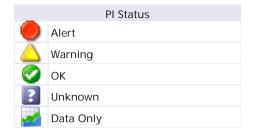
| Code & Short Name | Aim to | Q2 2019/20 | | Status | Gauge | Trend Chart | Responsible OUs | Latest Note |
|--|--------------------|------------|--------|--------|--|--|---------------------------------------|--|
| | | Value | Target | | | | | |
| CSC 02 Calls resolved at first point of contact | Aim to Maximise | 95.1% | 85% | | Q2 2019/20 result 0% 95.1% 81% | CSC 02 Cafe resolved at first point of contact 0% 0% 0% 0% 0% 0% 0% 0% 0% 0% | HR, ICT & Facilities Management | |
| CSC 03 Abandoned calls | Aim to Minimise | 4.9% | 5% | | Q2 2019/20 result 5% 0% 4.9% | CSC 07 Abundaed calls 50% 10% 10% 10% 10% 10% 10% 10% 1 | HR, ICT & Facilities Management | |
| CSC 04 % Calls answered in 20 Seconds age Ge | Aim to Maximise | 67.7% | 70% | | Q2 2019/20 result 66.5% 70% 67.7% 100% | CC 64 % Cal assumed to 25 seconds | HR, ICT & Facilities Management | September proved to be a challenging month from a call handling perspective. Call volume in September was 15.4% above forecast, however, an element of that will have been down to repeat contact due to abandoned calls.Performance was most highly impacted during the first week of September where a period of higher than forecast short term sporadic sickness absence was experienced. The level of absence experienced, combined with higher than forecast calls made achieving service level a challenge during this period. Performance improved greatly through the final three weeks of the month but it was not enough to recover our position. |

| Code & Short Name | Aim to | Q2 2019/20 | | Status | Gauge | Trend Chart | Responsible OUs | Latest Note |
|---------------------------|--------------------|------------|--------|--------|--|---|---------------------------------------|---|
| | | Value | Target | | | | | |
| HR 01 Sickness absence | Aim to Minimise | 8.55% | 6.8% | | Q2 2019/20 result 6.8% 7.14% 0% 8.55% 10% | Productions above a series of the subsection of | HR, ICT & Facilities Management | The figure is higher than the target due to the impact of two particularly long absences. |

Responsible OUs Planning and Sustainability Services

| Code & Short Name | Aim to | Q2 2019/20 | | Status | Gauge | Trend Chart | Responsible OUs Latest Note | atest Note |
|---|--------------------|------------|--------|----------|--|--|--|------------|
| | | Value | Target |] | | | | |
| P&S 01 Major Planning applications: determined in 13 weeks | Aim to Maximise | 77% | 60% | | Q2 2019/20 result 57% 60% 0% 77% 100% | PES 61 Major Flamina applications determined in 13 works 10% 10% 10% 10% 10% 10% 10% 10% | Planning and Sustainability Services | |
| P&S 02 Minor Planning Applications: determined in 8 weeks | Aim to Maximise | 77% | 65% | I | Q2 2019/20 result 62% 65% 0% 77% 100% | PES EIZ Hour Planma Applications: determined in Executs The sector of the sector of t | Planning and Sustainability Services | |
| P&S 03 Other Planning Applications: determined in 8 Weeks Ge 1 | Aim to Maximise | 88% | 80% | | Q2 2019/20 result 76% 80% 0% 88% 100% | PES 12 00ber Planna Applications determined in 1 excess 10%- 10% | Planning and Sustainability Services | |
| P&S 10 Building control work carried out in house | Aim to Maximise | 80.5% | 80% | | Q2 2019/20 result 70% 80% 100% | P5-10 Panking centrol evol carried out in house P5-10 Panking centrol evol carried ou | Planning and Sustainability Services | |
| P&S 11 Score on Local Authority Building Control Performance Matrix | Aim to Maximise | 81% | 79% | I | Q2 2019/20 result 75% 79% 0% 81% | PS 11 Score on Local Authority Building Cutrint Profermance Patrix Pro- | Planning and Sustainability Services | |

| Long Term Trends | Short Term Trends | | | | |
|------------------|-------------------|--|--|--|--|
| | 1mproving | | | | |
| No Change | No Change | | | | |
| Getting Worse | Getting Worse | | | | |



Agenda Item 10 DRAFT AUDIT COMMITTEE WORK PROGRAMME FUTURE MEETING (S)

| Title & Subject Matter | Contact Officer | |
|------------------------------|-----------------|--|
| December 2019 | | |
| Quarter 3 Performance Report | Harriet Baldwin | |